

BUDGET PRESSURES AND SAVINGS

APPENDIX A

Transformation Project (T18) - Approved at 9th December 2014 Council
(One-off investment costs)
Contribution to Strategic Change Reserve to meet redundancy and pension costs -
Contributions reduce to zero in 2020/21

Net contribution to T18 Reserve to meet other non-recurring costs
(Contributions are offset by savings as per the Business Case)

Total Contribution to Earmarked Reserves

160,000	60,000	35,000	0	0	0
67,000	0	0	0	0	0
277,000	110,000	85,000	50,000	50,000	50,000

SAVINGS AND INCOME GENERATION IDENTIFIED

Re-procurement of contracts
Budget Scouring exercise (£45,000 reduction in the contribution to the repairs and maintenance earmarked reserve for car parking maintenance, £25,000 saving on purchase of equipment and £5,000 on staff travel)
Opt-in charged garden waste service
Housing Benefit recoveries of overpayments (increase income target to reflect actual income being achieved)
Planning Fees (increase income target to reflect actual income being achieved)
Additional car parking income (increase income target to reflect actual income being achieved)
Business Rates pooling gain
Villages in Action (£8,000 to £4,000), SW Museum (£2,000 to £1,000) and cease Economy Grants (£5,571) - Economy Working Group recommendations
Council Tax Reduction Scheme - 8.6% reduction in Town and Parish Grant
Reduced running costs at Kilworthy Park and additional leasing income
Income generation from alternative investment vehicles (e.g. property investment fund)

TOTAL SAVINGS AND INCOME GENERATION

BASE 2017/18 £	Yr1 2018/19 £	Yr2 2019/20 £	Yr3 2020/21 £	Yr4 2021/22 £	Yr5 2022/23 £
346,000	0	50,000	135,000	130,000	260,000
75,000	0	0	0	0	0
67,500	122,500	0	0	0	0
0	80,000	0	0	0	0
	60,000				0
0	40,000	0	0	0	0
30,000	0	0	0	0	0
10,571	0	0	0	0	0
6,600	6,100	5,500	0	0	0
5,000	0	0	0	0	0
25,000	0	0	0	0	0
565,671	308,600	55,500	135,000	130,000	260,000

Line	Council Tax is increased by £5 annually	BASE	Yr1	Yr2	Yr3	Yr4	Yr5
No.	Modelling for the financial years 2018/19 onwards	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
		£	£	£	£	£	£
1	Base budget brought forward	7,253,325	7,423,224	6,871,263	6,778,124	6,893,382	6,950,138
2	Budget pressures (as per Appendix A)	735,571	458,000	270,000	335,000	260,000	260,000
3	Savings already identified (as per Appendix A)	(565,671)	(308,600)	(55,500)	(135,000)	(130,000)	(260,000)
4							
5	Projected Net Expenditure:	7,423,225	7,572,624	7,085,763	6,978,124	7,023,382	6,950,138
	Funded By:-						
6	Council Tax income - Modelling a £5 increase in council tax each year (Taxbase 16/17 = 19,733.41 Band D Equivalent properties)	4,356,612	4,506,618	4,658,875	4,813,382	4,970,138	5,129,145
7	Collection Fund Surplus	178,000	100,000	80,000	80,000	80,000	80,000
8	Revenue Support Grant	223,284	0	0	0	0	0
9	Localised Business Rates	1,539,000	1,588,000	1,351,611	1,350,000	1,350,000	1,350,000
10	Funding from Rural Services Delivery Grant	372,638	286,645	372,638	300,000	300,000	300,000
11	Funding from New Homes Bonus	860,000	500,000	400,000	400,000	300,000	300,000
12	Funding from Transition Grant	30,689	0	0	0	0	0
13	Less: Contribution to Earmarked Reserves	-277,000	-110,000	-85,000	-50,000	-50,000	-50,000
14	Less: Contribution from Budget Surplus Contingency Earmarked Reserve	140,002					
15	Total Projected Funding Sources	7,423,225	6,871,263	6,778,124	6,893,382	6,950,138	7,109,145
	Budget gap/(surplus) per year						
16	(Projected Expenditure line 5 - Projected Funding line 15)	0	701,360	307,640	84,742	73,243	-159,007

Actual Predicted Cumulative Budget Gap	0	701,360	1,009,001	1,093,743	1,166,987	1,007,980	

Modelling Assumptions: (Assumes an increase in Band D Equivalent properties of 225 per annum)							
Council Tax (Band D) (an increase of £5 per annum has been modelled)	218.39	223.39	228.39	233.39	238.39	243.39	
Council TaxBase	19,948.77	20,173.77	20,398.77	20,623.77	20,848.77	21,073.77	